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### **Pro Forma Financial Information**

The Company has set out in this presentation certain non-IFRS financial information, in addition to information regarding its IFRS statutory information.

The Company considers that this non-IFRS financial information is important to assist in evaluating the Company's performance. The information is presented to assist in making appropriate comparisons with prior periods and to assess the operating performance of the business.

For a reconciliation of the non-IFRS financial information contained in this presentation to IFRS-compliant comparative information, refer to the Appendices of the H1 FY16 Results Presentation, dated 25 February 2016.

All dollar values are in Australian dollars (A\$) unless otherwise stated.

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# SNEWS

2016

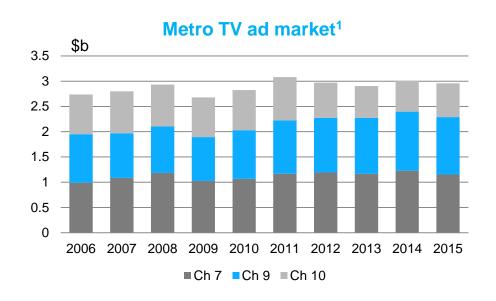
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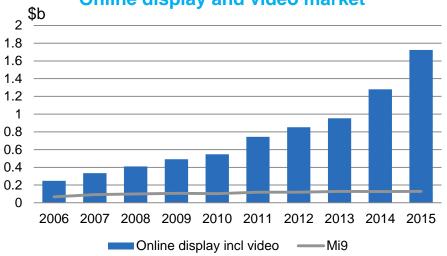
# FTA TV – 85-90% of FY15 revenue/EBITDA

• 9's Metro FTA TV share of c38% of a \$3b market. Likely to be low growth (at best) for the medium term

# Digital – 10-15% of FY15 revenue/EBITDA

- 9's Digital ad revenue share of c8% of a \$1.8b market. Strong growth expected to continue
- Online video's share is c\$230m, of which c\$60m attributed to FTA AVOD





# Online display and video market<sup>2</sup>

# The Australian FTA market is different

- Three commercial FTA licences and a moratorium on new licences
- FTA TV is genuinely free consumers don't need a cable or dish to receive
- Quality of domestic content has historically been high
- Strong following for News on FTA TV both 6pm News services attract >1m viewers, each night, 365 days per year
- Anti-siphoning ensures premium sport stays on FTA

# **Anti-siphoning covers:**

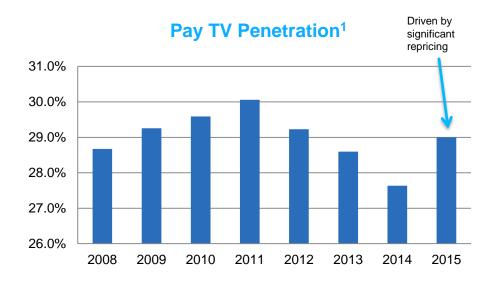
- Olympics
- Commonwealth Games
- Horse racing
- Australian Rules Football (AFL)
- Rugby League (NRL)
- Rugby Union
- Cricket
- Soccer
- Tennis
- Netball
- Golf
- Motor Sports

## Pay TV in Australia has limited reach

 Pay TV is a monopoly in Australia, and has been operating for more than 20 years

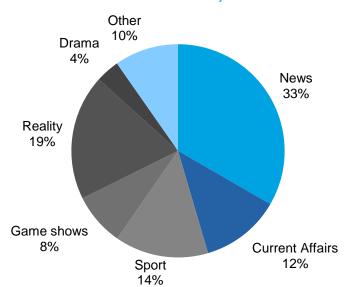
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- The ARPU is relatively high, albeit decreasing
- Access to exclusive, premium local sport is limited
- Penetration has been relatively stagnant for a number of years



# **Content evolves** as consumption habits change

- Composition of prime time has evolved significantly over the past 10 years
- Ten years ago, around half of Nine's prime time schedule was international content
- Today, a greatly reduced reliance on international product
- Completion of Warners contract offers increased capacity for local content as cash costs wind down
- Reliance now on programming which must be watched live and that with audience participation
- SVOD viewing tends to be daytime or late evening
- Schedule spend will be more focussed on premium early evening viewing



# Prime time content, current<sup>1</sup>

neo

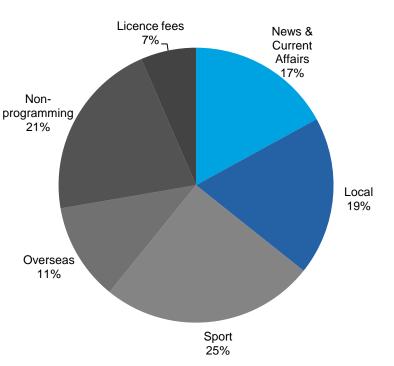
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# CRICKET

# **TV cost distribution**



- Total TV cost base c\$1b
- Split 30% non-programming : 70% programming
- Programming accountability enhanced under new management
  Program by program P&L will ensure broader focus
- Change in structure of the Warner's deal increases flexibility
- Cost guidance in FY16 is `at least -4%' on FY15
- Ongoing costs will be controlled efficiency of spend the focus
- Further opportunities to address costs on an industry basis playout, outside broadcast, ad insertion
- Move from Willoughby will create longer term opportunities

# **Business must be viewed differently**

- NRL a great example decision to simulcast
- \$20m revenue in CY16 and CY17 from simulcast
- Foxtel must carry 8 minutes each game of Nine's ads

NRL audiences, rounds 1-8, Sydney/Brisbane	2016	2015	% chg
Nine	404,525	465,596	-13%
Fox Sports	136,045		
Combined	540,570	465,596	+16%



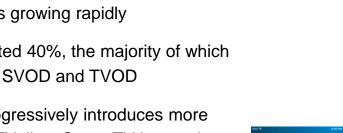
# audiences +16%

Sacrificed direct audience/ratings for profit

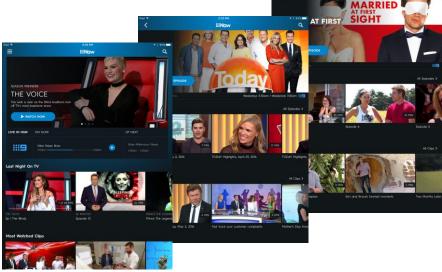


# **Strong operational performance from Digital**

- Australia's leading multi-medium new brand, 9News and an innovative News Alerts app
- Launched 9Now, a world class streaming and AVOD product, enabling all Australians to consume our content
- Long form VOD (Video On Demand) now has meaningful audiences in prime time and is growing rapidly
- AVOD accounts for an estimated 40%, the majority of which is FTA content. Remainder is SVOD and TVOD
- Further upside as industry progressively introduces more large screen options – Apple TV tiles, Smart TV integration
- Launched My9 data proposition supported by 9Now – more than 1m members as at the end of April
- The Fix, Coach and Honey #1 brands in their respective categories<sup>1</sup>







# **History in using FTA TV** to build digital brands

- NEC has a strong track record of using media assets to build market leading digital brands
- Television remains the most effective way to address mass audiences
- The value of digital businesses built is almost \$10b
- Currently investments in Yellow Brick Road, Rate City and Literacy Planet
- More brands to be launched soon (travel, food) with additional categories over the medium term















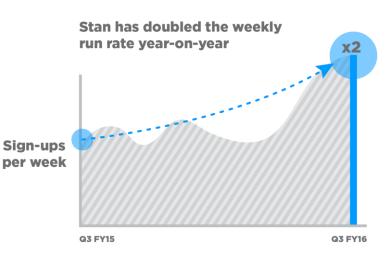




# Stan's growth momentum continues

- Leading line-up of first run, exclusive and original programming
- Highly differentiated content offering with long term exclusive rights to the world's best TV series and world class local productions
- Key milestones/achievements:
  - This month Stan will mark its one millionth sign-up, resulting in active subs of 500,000
  - Roll-out completed on all major streaming platforms
  - Long term output deal with CBS making Stan the official Australian home of Showtime
  - Highly anticipated Stan original drama, *Wolf Creek*, launching May 12
- Outlook:
  - Sign-up momentum continuing
  - Reach cash flow break-even during FY18





# FTA in FY16 – Tough start to the year

- Four years of market leadership in key advertiser demographics (CY12-15)
- FTA Metro advertising revenue share growth to 38.4%<sup>1</sup> but not fully reflective of this demographic strength
- Tough start to 2016
  - FTA Metro ad market decline of 0.4% for H1 FY16.
    Q3 market down high single digits
  - FTA Regional ad market down 6.6%<sup>1</sup> across H1
  - Shortened cricket season, with c1/3 of all days lost due to rain/short tests
  - Disappointing launch of the 2016 prime time schedule
  - Q3 share of c35%
  - Guided to FY16 revenue share of c37%, below our predicted LT share of 38%

Marginal improvement since April 5 trading update<sup>2</sup>

Audiences:	25-54s	+2%
	18-49s	+3%
	16-39s	+1%
Share:	25-54s	+1.1 pts
	18-49s	+1.2 pts
	16-39s	+0.7 pts

- · Q4 impacts to include
  - The return of The Voice 1.4m metro audience for episodes 1&2
  - Pre-election ad spend
  - Impact of the Olympics
  - Focus next year's programming



# **Two recent** announcements

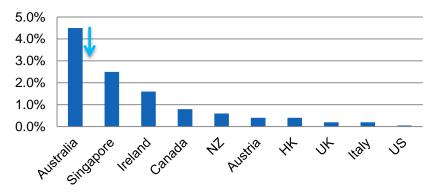
- New affiliate agreement with Southern Cross Austereo
  - 5 year agreement from 1 July 2016
  - Broadcasts Nine's metro TV content into regional Queensland, Southern NSW and regional Victoria
  - Affiliation fee paid to Nine of 50% of TV revenue
  - Expansion of news services broadcast by SCA
  - SCA to provide national sales services for NBN (NNSW) and Darwin
- A mutually beneficial outcome for both NEC and SXL

- Licence fee relief
  - Government has announced a 25% cut in licence fees
  - 4.5% reducing to 3.375% for FY16 (cash paid December 2016)

HERE COME

- In FY15, licence fees cost NEC \$51m
- Remain high by global standards
- Further reductions to be discussed later in CY16

# Licence fee as a % of broadcasting revenue





SOUTHERN CROSS AUSTEREO



# Key strategic initiatives

# **NEC Group core focus**

- · World class, New platforms
  - Streaming and AVOD service, 9Now
  - SVOD Stan
- Broadening content
  - End of WB contract reducing inefficient content spend
  - Divert savings to higher performing local content
  - Focus on profitable content integration across TV and Digital
  - Diversification of cross-platform content offering
  - New channel 9Life
- · Grow other revenues
  - Own and control IP
  - Increase in-house production capabilities
  - Execute opportunities to monetise IP
- Maximising CPMs via
  - Technological change automated trading
  - Utilisation of data creates targeting opportunities
- Ongoing cost focus
  - Both NEC specific and industry-wide opportunities

# **Regulatory opportunities**

- Licence fee reduction announced with 2016 budget
  Potential of further reductions to follow
- Reach rule/2 out of 3

# **Capital Management**

- \$106m of first \$150m buy-back completed
- \$5m of second \$150m buy-back completed to date
- · Payout ratio of 80 100%, fully franked
- Sale of Willoughby site to complete October 2017

# Corporate

 Assessment of any strategic/parallel investment opportunities



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# entertainment co.

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# 2016

